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NOVA SCOTIA  
ROAD BUILDERS  
ASSOCIATION  
NEWSLETTER

# ROAD NEWS

online registration  
[nsrba.ca](http://nsrba.ca)

## AGM

### 67TH ANNUAL GENERAL MEETING

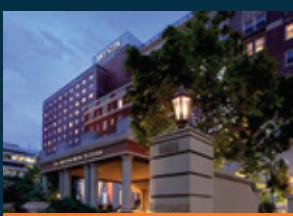
Wednesday, January 22 to Thursday, January 23, 2014.

Be sure to register early for our upcoming 67th Annual General Meeting to be hosted once again at the Westin Hotel. The NSRBA is pleased to be able to offer on-line registration for the upcoming AGM in January. Simply go to [www.nsrba.ca](http://www.nsrba.ca) and go to the "upcoming Events" tab, and click on "Event Registration". As in previous years, space is limited so register as soon as possible.

It is very important to include the names of the participants you are registering, as we will again be providing name tags to each individual.

AGM Curling will be taking place once again at CFB Halifax Curling Club on Connelly St. Halifax on the morning of Thursday January 23rd, 2014.

"Make sure to register early".



## PRESIDENT'S MESSAGE

*Andrew Lake*



The 67th year of the Nova Scotia Road Builders Association has been active to say the least. The Department of Transportation and Infrastructure Renewal started the year with an active tendering program. Road builders have been advocating the merits of early tendering since the association was conceived in 1947. The early tendering activity and competitive bidding environment has allowed the department to realize tremendous value for their capital program in 2013. While the government continued to take credit for the value realized through their purchase of chip seal and asphalt paving equipment, we remained active in disputing these claims and continued to pressure the department to hold them accountable. With the recent change in government, we are happy to support their position on selling the road building equipment and returning to a free market environment.

In other business, your executive director and I travelled the province this year, meeting with many of the ordinary and associate members. This exercise was undertaken to provide a foundation for the strategic planning session that our board underwent in late October. A strategic plan was mapped out for the association to focus its energies on over the next four years. The actions will be communicated to the members in the near future.

Your executive has also been active this year meeting and building relations with groups

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## EXECUTIVE DIRECTOR'S MESSAGE

*Looking Forward, For A Change - Grant Feltmate*



I will touch on a few of the same topics as our President did in his letter, but I have a basic theme that I would like to express to you.

We have spent the last few years having to deal with one large issue as the priority i.e. TIR's entrance into road building activity. We completely opposed this action from its inception. We had good support from both opposition parties at the time. The new Government has carried through on its promise and has ended this activity. We very much appreciate the support we had prior to the last election from both parties and applaud the new Government for being good to its word.

We now believe it is time to be Looking Forward, For A Change. We want to put our energies into efforts that will move our industry in a positive direction. To spend time proactively instead of being so focused on one issue, often reactively.

A couple of examples of the new focus are the key pieces that will fall out of the very recently completed new strategic plan. The former plan from 2009 served us well, much of the actions identified there were completed and the new one should do the same for the foreseeable future.

As always our relationship with Government departments is key for us. We are optimistic that the change in Government will act as an impetus for positive change in that area as well. We do feel we are now moving in a positive direction with TIR. The interesting thing, Looking Forward,

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## PRESIDENT'S MESSAGE (continued)

that previously didn't cross our radar. Those groups include Procurement, the Treasury Board, Nova Scotia Power and the Department of Natural Resources. With respect to Procurement and the Treasury Board, the meetings were initiated to communicate the importance of responsible tendering practices to provide value. As well, we communicated concerns the associate members brought forward related to changes in the procurement of trucks and heavy equipment through an RFP process. Meetings with Nova Scotia Power were arranged to communicate the challenges of obtaining safe clearance reports, while our discussions with DNR surrounded around learning the protocol necessary to access crown lands for construction related activities.

An area of focus that the board pursued this year pertained to quarries. A subcommittee of quarry operators was formed and board member representation on the environment committee was realigned to provide greater focus on quarries. The initiative was conceived following increased vocal opposition to quarries, with many high profile quarry applications scrutinized in the media. Many organized and well-funded opposition groups have focused their energies on presenting a negative image of the quarrying industry. Some of the statements and messages conveyed by these groups were misleading and false. The subcommittee has refocused its energies on disputing many of the false statements, while attempting to convey a positive image of the activity. Efforts have been made to engage the Mining Association of Nova Scotia and gain their support in our approach to provide representation to the member quarry operators.

Ron Legere once again organized a successful NSRBA Charity Golf Tournament this past summer. The 11th annual event saw 36 teams of golfers converge on the Truro Golf Club, for a friendly round of golf. The event raised \$3100 for the Turkey Club and \$350 for TAPA.

Looking forward, preparations are underway for the 67th NSRBA AGM, January 22-23, 2014. In the coming weeks you will receive a registration package. The AGM will once again feature a charity auction. The Third Place Transition House, which offers 24 hour crisis services and safe shelter for women and children fleeing abuse and violence, will be the recipient of the auction proceeds. The Third Place Transition House provides confidential no fee services within the counties of Colchester and East Hants. Membership has embraced the auction format, with close to \$200,000 raised since it was introduced in 2008. The association thanks you for your continued support of this noble cause. Your contributions help support many worthy charities in the communities we work.

As winter approaches, and my term as president near its completion, I'm honored to have been chosen to represent the interests of our members and the industry over the past year. The association is truly fortunate to have such an engaged board; each giving an enormous amount of time and energy to represent their assigned committees, and the industry as a whole. □

## EXECUTIVE DIRECTOR'S MESSAGE (continued)

For A Change, is our efforts to significantly expand the number and level of interaction with other departments e.g. DNR, Environment. We have had and expect to continue to have quite a bit of interaction with Labour and Advanced Education going forward. We have been involved in consultations on topics such as administrative penalties and safety in recent years.

Andrew touches on a new emphasis within the NSRBA on aggregates. We have the majority of the aggregate producers within NS, by volume, as members of the NSRBA. As such we feel the NSRBA has to take a more proactive role in supporting them. We have identified a number of pressing issues for those members, public opposition to new quarries being a good example, which we will help them deal with. Aggregates are a very important component in the NS economy.

Over the last number of years we have significantly expanded our relationships with like minded associations. We have found this very beneficial when dealing with bigger picture items such as administrative penalties, WCB changes, First Contract Arbitration, etc. We intend to maintain that type of activity. We continue to find great and I would suggest increased value in our membership with the Atlantic Road Builders Association "ARBA", where the four Atlantic Road Builder associations interact to share information and offer support. We have promoted the concept nationally through CCA and now have a similar committee, the Heavy Civil COOs Committee which attempts to do the same on a national basis i.e. share information that may help fellow associations deal with their challenges or improve their associations. Another good Looking Forward, For A Change, initiative.

I will finish with an old theme of mine. One of the most key reasons the NSRBA is successful is the huge and unselfish contributions made by those that serve on the Board, including the vital role of President. Please stay involved where you can, either by serving on that body or continuing to support its work. Our employer members obviously show great commitment to what the NSRBA does by providing their employees the freedom to actively serve. It is not unusual for owners themselves to serve and devote great amounts of very valuable time. That type of continued involvement and support is vital as we are Looking Forward, For A Change. □



# NSRBA Charitable Events

Every year the members of the association show their support by donating significant funds to many different charitable groups, either directly within their own communities or under the NSRBA umbrella, through events such as the golf tournament and the silent auction at the AGM.

At the NSRBA's annual general meeting in January 2008, the association put on a formal evening and held a live auction with the proceeds going to the Children's Wish Foundation of Canada. The event raised over \$80,000. The donation is one of the largest that the charity has ever received from a third-party event.

Since 2008, the NSRBA AGMs auctions have continued to raise impressive sums of money for charitable donations. In 2009, \$8,000 was donated to the Truro STAR program which provides much needed support to the special needs children in our community. In 2010, the AGM charity auction raised \$15,370 for The Sackville Bedford Developmental Centre. The centre offers programs for children with additional needs. In 2011, \$14,700 was raised for the Laing House Association. The 2012 AGM raised \$24,651 which was donated to the Tearmann House. In 2013, \$25,000 was raised and donated to the Canadian Association of Community Living.

In addition to donations made from funds raised at our AGM, the NSRBA has also supported the Turkey Club. The Turkey Club assists needy families in the Halifax Regional Municipality during the Christmas Season through the program. **Since 2007, as the result of our members' support of our annual golf event, the NSRBA has also donated \$25,900 to the Turkey Club.**

## NSRBA - 2013 Road Builder News



## 2013 NSRBA Charity Donations

The Canadian Association of Community Living was the charity for the 2013 AGM silent auction. A whopping \$25,000 was raised for this great organization.

The Canadian Association for Community Living (CACL) is a family-based association assisting people with intellectual disabilities and their families to lead the way in advancing inclusion in their own lives and in their communities. CACL promotes the valued recognition of people with intellectual disabilities as citizens who have contributions to make to families, communities and society. Additionally, CACL promotes social and economic support so that people with intellectual disabilities are welcomed and valued as full and self-determining members

of the community. For more information on CACL, please visit <http://www.cacl.ca>.

More recently, on July 11, 2013 the NSRBA held its ninth annual golf tournament at the Truro Golf Club. Each year the event attracts more than 144 players and raises funds for the Turkey Club Society.

This year's tournament raised \$3,100. The cheque was presented to Mel Boultier, Chairman of the Turkey Club.

The NSRBA takes great pride in supporting charitable initiatives. We are able to make these donations because of the great support and generosity of our members. Thanks so much to each one of you.

### NSRBA 2013 Turkey Club Donation - Thanks to all our sponsors!!

The NSRBA is a proud sponsor of the Turkey Club which is a volunteer group dedicated to raising funds so that less fortunate families are able to enjoy a Christmas Dinner and a brighter holiday season. For more information on this organization please visit [www.turkeyclub.org](http://www.turkeyclub.org)



**LEFT TO RIGHT:** NSRBA President Andrew Lake, Chair of the Turkey Club Mel Boultier and Past President of the NSRBA & chief organizer of the annual golf and curling events Ron Legere.



**CACL Donation** - Nova Scotia Road Builders Association presented a donation of \$25,000 to the CACL Antigonish a not for profit organization providing Vocational Programming for people with disabilities. The funds were raised through the items generously donated by the membership for a Silent Auction held at the NSRBA 66th Annual Convention in January.

**LEFT TO RIGHT:** President Andrew Lake, Executive Director Grant Feltmate, Past President Donald Chisholm, CACL Executive Director Jeff Teasdale, Elizabeth MacDonald, Kelley Farrell and Past President as well as an Honorary Member of the NSRBA, Mr. John Chisholm.

### TAPA Cat Rescue Society (\$350) [www.petfinder.com/shelters/NS32.htmlDonation](http://www.petfinder.com/shelters/NS32.htmlDonation)

**LEFT TO RIGHT:** NSRBA Past President Ron Legere, Angela Miller, and NSRBA President Andrew Lake.





## 2013 NSRBA Golf Tournament



2013 Golf Tournament  
Winners:

LEFT TO RIGHT:

Pam Sullivan, Curtis Isnor,  
Jeff Sullivan, & Brad Scott

## 2013 HOCKEY CHALLENGE TEAM UPDATE

### 10th Annual NSRBA Hockey Challenge

The expansion of the Hockey Challenge was such a success in 2011 that it will continue in 2014 with four teams battling for the honor and bragging rights of the NSRBA Hockey Champions. The teams will consist of Wilson Equipment Ltd., North Atlantic Explosives Ltd., Bluewave Energy and the defending champions the South Atlantic Cats.

All teams will be on the ice at noon (12:00 pm) with the Championship and consolation games taking place at 2:30 pm on Tuesday, January 21st at the BMO Centre in Bedford, NS (just off Hammonds Plains Road). Bus transportation is scheduled to leave the Westin at 10:00 am and return after the Championship game.

Although the stakes are higher than they have been, the competition is friendly and everyone is welcome.

If interested in playing in this year's tournament, please email the below information to Peter Doucet of Atlantic Explosives Limited at [pdoucet@atlanticexplosives.ca](mailto:pdoucet@atlanticexplosives.ca) before December 18, 2013:

**Name:**

**Company:**

**Phone Number:**

**E-mail Address:**

Your team captain will e-mail you in early January 2014 once the rosters have been set. If you would like more information about the tournament, please contact Peter at (902) 899-1907 or via email.



## NSRBA WEBSITE [www.nsrba.ca](http://www.nsrba.ca)



The website is proving to be a valuable tool as the association moves progressively forward.

The association decided some time ago that a new website would be an important tool to increase our public profile, send a clearer message about who the NSRBA is, and to better support our members in the efficient and accurate transfer of information.

The association is utilizing this crucial tool now to advise its members of upcoming events, allowing them the ability to pay online for events and membership registrations electronically, and the ability to view recent tender postings. The site also hosts a useful and up to date membership listing with information on all of our 160 member companies.

The site will continue to evolve and develop over time as the association determines what other functions the membership would like to see added or expanded.

Please be sure to check your own member profile to confirm that the information listed is up to date and accurate.

NSRBA also encourages you to continue to update your corporate information. Be sure to check the site out at [www.NSRBA.ca](http://www.NSRBA.ca)



## 2013 NSRBA Board of Directors and Committee Chairpersons

POSITION/COMMITTEE	NAME	COMPANY	PHONE
President/Nominations	Andrew Lake	Will-Kare Paving and Contracting	w: (902) 895-4069 c: (902) 890-3205
Vice President/Nominations	Greg Mac Donald	Alva Construction Ltd.	w: (902) 863-6445 c: (902) 870-2102
Immediate Past President/Nominations	Donald Chisholm	Nova Construction Co. Ltd.	w: (902) 863-4004 c: (902) 867-7470
Executive Director	Grant Feltmate	Feltmate Consulting Services Ltd.	c: (902) 499-7278
Contracts & Specifications	Mark Underhill	Dexter Construction Co. Ltd.	w: (902) 835-3381
Safety	Pam Sullivan	Basin Contracting Ltd.	w: (902) 883-2235
Industry Liaison	Bob Bernier	Eastern Fence Erectors	w: (902) 468-2455
Environment	Stephen Weeks	S.W. Weeks Construction Ltd.	w: (902) 755-3777
TANS/Rental Rates	Dave Wilson	Wilcraft Concrete Services	w: (902) 453-2500
Membership	Chris Meunier	Arrow Construction Products Ltd.	w: (902) 468-1551
Newsletter & Herald Insert	Philip Sullivan	AMEC Environment & Infrastructure	w: (902) 468-2848 c: (902) 225-0724
Workforce Development	Calvin Flight	Industrial Cold Milling	w: (506) 867-0482 c: (506) 878-1694
CCA/CICC	John Flemming	Ocean Contractors Ltd.	w: (902) 435-1291 c: (902) 223-4008



**BACK ROW- LEFT TO RIGHT:**  
 Director Bob Bernier,  
 Former Director Brian England,  
 Director Pam Sullivan,  
 Associate Director Chris Meunier,  
 and CCA/CCIC John Flemming.

**MIDDLE ROW- LEFT TO RIGHT:**  
 Director Stephen Weeks,  
 President Andrew Lake,  
 Office Manager Carol Ingraham,  
 Vice President Greg Mac Donald  
 and Associate Director  
 Phil Sullivan.

**FRONT ROW- LEFT TO RIGHT:**  
 Director Mark Underhill, Immediate  
 Past President Donald Chisholm,  
 Executive Director Grant Feltmate  
 and Director Calvin Flight.

**ABSENT:** Dave Wilson.

## A QUARRY LIFECYCLE

The aggregate industry is vital to Nova Scotia's economy providing employment, products and services to the entire Province. Aggregates touch all aspects of our lives either directly or indirectly. Within Nova Scotia, approximately 16 million tonnes of aggregate are produced annually which facilitates construction of new structures (~15,000 tonnes/school or hospital) and roadways (~18,000 tonnes/km). Residential units require approximately 160 tonnes of aggregate. Aggregate producers provide employment in rural areas and actively support their local communities.

In addition to geological and economic factors, locating a quarry requires careful consideration of the surrounding community and environment.

An Industrial Approval is required to operate a quarry of less than 4 hectares whereas an Environmental Assessment Approval is also required for quarries in excess of 4 hectares. Before granting an approval, Nova Scotia Environment carries out a careful review of a quarry application to ensure a proposed development will

not significantly impact the immediate environment. Part of the approval process requires a proponent undertake public consultation to solicit public feedback regarding a proposal.

Terms and Conditions are put into all approvals to ensure the surrounding community and environment will be adequately protected. These conditions may include monitoring requirements, separation distances, regular compliance reports, rehabilitation requirements, and site specific conditions. Quarries are audited on a regular basis by Nova Scotia Environment Inspectors to ensure compliance with approvals.

**In accordance with environmental regulations and upon exhaustion of reserves a quarry is rehabilitated to maximize the future usability of the area, which may include recreational, commercial or residential use.**



PHOTO: QUARRY POND, POINT PLEASANT PARK

# NOVA SCOTIA DEPARTMENT OF TRANSPORTATION & INFRASTRUCTURE RENEWAL LIST OF HEAD OFFICE AND PERSONNEL FOR THE NOVA SCOTIA ROAD BUILDER'S ASSOCIATION 2013

DISTRICT DIRECTORS		CENTRAL HIGHWAY ENGINEERING		AREA MANAGERS	
DON MAILLET Central District Director 424-2129		ISAAC BOU-KARAM Project Engineer (const) 835-3935		ANGUS GILLIS Project Engineer (const) 863-7387	
PAULA WALKER Central District Secretary 424-5151		RAY DANIELS Project Engineer (const) 424-5591		LYLLO HALL Project Engineer (const) 563-2518	
GERARD JESSOME Eastern District Director 563-2250		STEVE KRICHOW Project Engineer (const) 827-5388		ANDREW M <sup>AC</sup> PHERSON Project Engineer (const) 863-7378	
SHIRLEY M <sup>AC</sup> DONALD Eastern District Secretary 563-2244		ANDREW MURPHY Project Engineer 883-3535		TRAVIS RICHARD Project Engineer (const) ---	
MARK PEACHEY Northern District Director 893-5780		MATTHEW O'BLENIS Project Engineer (const) 798-6888		PATRICK SHANAHAN Project Engineer 674-2146	
BRENDA HARDIMAN Northern District Secretary 893-5793		JUSTIN SMITH Project Engineer (const) 835-3924		ALEX SMALL Project Engineer (const) 563-2247	
STEPHEN M <sup>AC</sup> ISAAC Western District Director 541-5670		VACANT Project Engineer (const) 424-0054		BILL YOUNDEN Project Engineer (const) 794-5120	
SHELLY SHUPE Western District Secretary 543-0808		GUY DEVEAU Central Highway District Bridge Engineer 832-4316		KIMBERLY M <sup>AC</sup> DONALD Eastern Highway District Bridge Engineer 625-4390	
CONSTRUCTION MANAGERS		NORTHERN HIGHWAY ENGINEERING		AREA MANAGERS	
VACANT Prov. Construction Manager 424-4409		MATTHEW BURNS Project Engineer (const) 447-3160		DARCEY M <sup>AC</sup> BAIN Central District Area Manager - Halifax East 424-2039	
MIKE COADY Central District Construction Manager 424-2218		LEE CROWELL Project Engineer (const) 667-0366		BRAD M <sup>AC</sup> INNIS Central District Area Manager - Hants Co 798-2369	
JAMIE CHISHOLM Eastern District Construction Manager 625-4058		RENE DESPRES Project Engineer (const) 896-7085		MARK PEACHEY Central District Area Manager - Halifax Suburban 424-2178	
PAUL COULSON Northern District Construction Manager, 893-5784		KEITH M <sup>AC</sup> DONALD Project Engineer (const)		DARREN BLUNDON Eastern District Area Manager - Richmond Inverness S Co 625-4052	
ROGER GARBY Northern District Construction Manager Federal Projects 755-7250		DAVE M <sup>AC</sup> LEAN Project Engineer (const) 752-7907		PAUL COLTON Eastern District Area Manager - Antigonish/Guysborough Co 863-3420	
MATT COVEY Western District Construction Manager 543-0519		GEORGE M <sup>AC</sup> NEIL Project Engineer (const) 667-8014		ROY M <sup>AC</sup> DONALD Eastern District Area Manager - Cape Breton Co 563-2255	
WESTERN HIGHWAY ENGINEERING		WALLY M <sup>AC</sup> CARTNEY Project Engineer (const) 752-7913		STEVE M <sup>AC</sup> DONALD Eastern District Area Manager - Victoria/Inverness N Co 295-2700	
CHRIS ARMSTRONG Project Engineer (const) 825-4151		CHRIS VERGE Project Engineer (const) 893-5785		TROY WEBB Northern District Area Manager - Pictou Co 755-7060	
KEN CROWELL Project Engineer (const) 538-4199		MATTHEW WHITTY Project Engineer (const) 755-8532		JAMES WEBSTER Northern District Area Manager - Colchester Co 893-5780	
JEREMY KELLAND Project Engineer (const) 542-6344		SHANE KEDDY Northern District Bridge Engineer 893-6194		BUFFY L. WHITE Northern District Area Manager - Cumberland Co 667-2972	
GARY RAFUSE Project Engineer (const) 543-7376		EASTERN HIGHWAY ENGINEERING		GORDON DELANO Western District Area Manager - Lunenburg/Queens Co 527-5398	
MIKE ROGERS Project Engineer (const) 541-5603		SHEENA BERTHIAUME Project Engineer (const) 863-7527		DON MAILLET Western District Area Manager - Annapolis/Digby Co 825-4827	
CRAIG SMITH Project Engineer (const) 742-0587		CHASTA BOUDREAU Project Engineer (const) 625-4025		GREG NEWELL Western District Area Manager - Shelburne/Yarmouth Co 742-2416	
DON COULTER Western District Bridge Engineer 527-5448		ALLAN P. CHISHOLM Project Engineer (const) 533-2771		BASIL PITTS Western District Area Manager - Kings Co 679-4308	

# NOVA SCOTIA DEPARTMENT OF TRANSPORTATION & INFRASTRUCTURE RENEWAL

## LIST OF HEAD OFFICE AND PERSONNEL FOR THE NOVA SCOTIA ROAD BUILDER'S ASSOCIATION 2013

For current contact information, please visit the NSTIR website: [www.novascotia.ca/tran/highways/areaoffices.asp](http://www.novascotia.ca/tran/highways/areaoffices.asp)

### **MINISTER'S OFFICE**

**HON. GEOFF MACLELLAN**

Minister

424-7705

**TOM O'HANDLEY**

Executive Assistant

424-4471

### **DEPUTY MINISTER & EXECUTIVE**

**PAUL LEFLECHE**

Deputy Minister

424-4036

**BRUCE FITZNER**

Chief Engineer, Highway Programs

424-4059

**PETER HACKETT**

Executive Director Highway Engineering & Construction

424-5687

**BARB BAILIE**

Executive Director Maintenance & Operations

424-4059

**JOHN O'CONNOR**

Executive Director Public Works

424-2756

### **HR & COMMUNICATIONS**

**SUSAN M'KEAGE**

Director, Communications & Public Works

424-8978

**STEVE SMITH**

Communications Officer

424-2233

**ANNE BEDARD**

Director, Human Resources

424-0944

### **ENGINEERING**

**MIKE CROFT**

A/Manager, Traffic Engineering & Road Safety

424-0070

**BONNIE MILES-DUNN**

A/Manager, Structural Engineering Services

424-3508

**VACANT**

Co-ordinator, Road Safety Advisory Committee

424-8030

**KEITH PURDY**

Manager, Highway Construction Services

860-5600

**BRIAN WARD**

Director, Highway Engineering Services

424-3541

**TOM GUTHRO**

Director, Engineering, Design & Construction

424-2950

### **GENERAL**

**TERRY MILLS**

Manager, Research and Analysis

424-6678

**BERNARD SWAN**

Policy Advisor

424-6725

**STEVE NEWSON**

Policy Advisor

424-6728

**CHARLES M'KENZIE**

Policy Advisor

424-6727

**BRENT PERO**

Director, Financial Services

424-5597

**PETER RAINFORTH**

Manager, Accounting Services

424-0277

**RAYMOND BEATON**

A/Director, Vehicle Compliance

625-4212

**GEORGE COOPER**

Director, Information Technology

424-2822

**NATALIE AISTHORPE**

Director, Motor Carrier

424-2821

**KIMBERLY COOKE**

Manager, Building Services

424-6652

**BRIAN GALLIVAN**

Executive Director, Policy & Planning

424-2907

**ROBERT WOERL**

Manager, Occupational Health and Safety

424-8284

**DON SUTHERLAND**

Director, Real Property Services

424-6038

**NEIL WHYTE**

Director, Building Services

424-2883

**WARREN ZWICKER**

Manager, Capital Program Planning & Development

424-7772

**TODD BROWN**

Director, Public Safety & Field Communications

424-7678

**BRUCE LANGILLE**

Manager, Risk Management & Claims

424-2930

**KEVIN MITCHELL**

Director, Operation Services

424-3602

**DANIELLE LEOPOLD**

Director, Fleet Management

860-5587

**DIANE SAURETTE**

Executive Director, Financial Services

722-1411

**BONNIE RANKIN**

Manager, Legislative & Policy Services

424-2291

**PAMELA MENCHENTON**

Communications Advisor

424-1750

**TERRY M'MICHAEL**

Manager, Financial Support & Policy

424-2306



For a complete members listing, please visit us at: [www.nsrba.ca](http://www.nsrba.ca) and click on the Member Directory link.

## NEW ASSOCIATE MEMBERS 2012-2013



Nova Communications



Martin Marietta Materials Ltd.



EAST COAST  
INTERNATIONAL TRUCKS

East Coast International Truck, Inc.

Canada Culvert

Marsh Canada Limited