

NOVA SCOTIA
ROAD BUILDERS
ASSOCIATION
NEWSLETTER

ROAD NEWS

nsrba.ca

ANNUAL GENERAL MEETING

The 66th Nova Scotia Road Builders Association AGM held on January 23-24, 2013 was a great success. The meetings were once again held at the Westin Nova Scotia Hotel.

The joint sessions held on January 23 with NSTIR were informative and interesting. Speakers included Mr. Terry Hughes (NBTIR), Blair Clancy (Northern Construction), Kevin Bezanson (CBCL), Tara Oak (CBCL) and Alexander Wilson (CBCL).

There was a strong attendance for Wednesday's Dinner and Entertainment, as well we the Thursday evening Banquet, which included representatives from local provincial and municipal government.

The silent auction held on Wednesday night raised \$22,000 for the Canadian Association of Community Living. We wish to thank all those in attendance for their generous support and contribution.

The NSRBA Curling Event held at CFB Halifax was once again an enjoyable event. Thanks to those who helped organize the event.





PRESIDENT'S MESSAGE

Andrew Lake



The Nova Scotia Road Builders Association is entering its 67th year of service to the road building industry in Nova Scotia. Founded in 1947 by a group of contractors interested in building a close working relationship with the Department of Highways, the association to this day still advocates the raising of industry standards, encourages efficiency, and the exchange of ideas and expertise to keep members current on best practices ¹.

As the association's president for 2013, I'm honored to follow in the footsteps of many storied road builders who have served the association in the past. To guide me through my term as president, Grant Feltmate and I have been meeting with many past presidents and ordinary members to obtain their input on the direction of the association. Feedback from these meetings will help focus the board's efforts, as well as offer insight for an upcoming strategic planning session.

I'd like to recognize the efforts of our immediate past president, Donald Chisholm. Donald entered his term as president when relations with the department were strained due to their purchase and operation of an asphalt plant, paving crew and chip seal operation. Donald maintained the integrity of the association by separating the displeasure of the department's new road building operations from the traditional tendering activity and business relations. While the province remains in the activity of building roads with its own staff, the association has - and plans to continue to - monitor the province's efforts to hold it accountable to the tax paying public.

The province has tabled another strong transportation budget of close to \$246 million for 2013. After dissecting the budget and removing moneys earmarked for equipment, land, design and engineering, and carryover from 2012, approximately \$150 million remains as the true value of new work covered in the budget.

Transportation and Infrastructure Renewal have finally heeded the association's plea for early tendering. Tendering activity in January was reasonably steady, with an anticipation that this level of activity will continue. The early tendering this year will afford road builders the ability to plan their resources better and will provide stability in the event that an election is called which would halt tendering activity for the duration of the election.

The Asphalt Laydown Technician Program was again offered in the spring of 2013 at the NSCSA training facilities, with hands-on equipment training occurring at Atlantic Cat, an associate member of the association. The program was introduced in 2012 to provide individuals with the skills and knowledge necessary to become employed as an Asphalt Paving/Laydown Technician.

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Participants who are sponsored by NSRBA members gain technical and practical experience in a broad range of asphalt related topics, including:

- Introduction to Asphalt Paving
- Asphalt Production
- Asphalt Placement
- Quality Control and Testing
- Planning for Asphalt Paving
- Safety and Equipment Operation

Space in the class is quickly filling up, but a couple of spaces remain for interested members.

The 66th Nova Scotia Road Builders Association AGM was held at the Westin Nova Scotia in late January to much success. Two distinguished road builders, Mr. John Chisholm and Mr. Allister MacDonald, were recognized as honorary members in the association. As legend has it, Mr. Allister MacDonald has attended each and every NSRBAAGM since the inception of the association in 1947, when he drove his father to the inaugural AGM. Mr. John Chisholm's accomplishments cannot be overshadowed, having a hand in building many of the twinned sections of the Trans Canada Highway through Cumberland, Colchester and Antigonish Counties.

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The association to this day still advocates the raising of industry standards, encourages efficiency, and the exchange of ideas and expertise to keep members current on best practices

A standing tradition of the AGM is for the outgoing president to name a charity for which an auction is organized to raise funds for the named charity. Guy Kendziora and BJ Harvey were joined by Rylan MacDow and Yuri Power to organize the auction which raised \$22,000 for the Canadian Association for Community Living. The success of these auctions is a tribute to the generosity of the member companies and their employees.

New to the AGM this year was a Lady's Luncheon. Breast Cancer Action Nova Scotia hosted the charitable event, providing a guest speaker and performing a fashion show. In addition, Ron Legere once again organized a sold-out friendly and sometimes competitive curling event at the HMC Halifax Curling Club. And for those eager golfers, Ron has the Truro Golf Club booked for Thursday July 11 for the 11th Annual NSRBA Golf Tournament.





EXECUTIVE DIRECTOR'S MESSAGE

Grant Feltmate



We continue to live through a period dominated by one main issue of concern for the NSRBA - i.e. the attempt at road building activity by the Provincial Government.

In our opinion, this continues to be an exercise that has very negative results for both the taxpayers and

road building industry of Nova Scotia. The Government's own report on their efforts for this year again indicates a significant shortfall in what was accomplished versus what they stated they would do in their business plans. We have and will continue to strongly object to this direction until it stops.

Based on their own reporting, which came out slightly higher than our estimates, TIR came up well short on their production vs. their business plan projections. They did about 47% of the projected chip seal work and 61% of asphalt, despite a phenomenal weather year and working an extended season.

→CONTINUED FROM PAGE 1

The association is blessed with a strong and active board to represent its members' interests. Serving on the board in 2013 include:

- Mark Underhill, Dexter Construction
- Pam Sullivan, Basin Contracting
- O Calvin Flight, Industrial Cold Milling
- O Brian England, England Paving
- O Bob Bernier, Eastern Fence
- O Steven Weeks, S.W. Weeks Construction
- O Phil Sullivan, AMEC Environment and Infrastructure
- O Chris Meunier, Arrow Construction Products

Association Executive Director Grant Feltmate and Association Office Manager Carol Ingraham continue to provide the continuity needed to guide the business interests of the association. These two individuals do not receive enough recognition for the efforts they put forth for the membership.

I encourage the members to remain engaged with the association by relaying any concerns or interests to the board to be discussed, investigated and/or addressed.

As winter quickly passes and we prepare for the upcoming construction season, I would like to wish the members a healthy and prosperous year.

1 Muir, Paddy. Great Roads: A History of the Nova Scotia Road Builders Association, 1995.

One interesting change for 2013 is that they will tender all double chip seal to the private sector. That means greater than 70 kms being tendered according to the TIR 2013 – 2014 Five-Year Plan document. The NSRBA has been supportive of chip seal as a good alternative for certain roads in N.S. since it was first announced in 2010.

Hopefully we will eventually see a significant number of kms tendered every year, which would promote the building of a substantial, competitive, private industry, chip seal sector. We would strongly advocate for tendering that has jobs of sufficient size and geographical grouping to maximize competition and value for the taxpayer.



HIGH LIGHTS

DESPITE THE NOTED CHALLENGES THAT NSRBA FACES, IT SHOULD BE NOTED THAT MANY POSITIVES EXIST WITH THE NSRBA.

The NSRBA remains in a firm fiscal position.

It continues to have strong Boards of Directors that actively guide the direction of the Association.

The Board has included a consistent line of excellent presidents. It is very typical for all Board members to contribute significantly to our success, but the commitment by the person in the President's seat is a very large one in time and energy. They also happen to be key individuals in the operation of whatever firm they work with/own as well.

Membership continues to grow.

Our Asphalt Laydown Technician Course is very successful, gaining CCA Gold Seal accreditation.

The AGMs continue to be very successful, with approximately 335 attendees to the Dinner and Entertainment and over 400 at the banquet.

We also had one of our strongest head tables ever for the 2013 event with the TIR Minister Maurice Smith, Stephen McNeil, Jamie Baillie and Mayor Mike Savage. The latter is of great interest as it has been many years since an HRM mayor was in attendance. We certainly appreciate the attendance of our head table and special guests.

We continue to have regular interaction with political party caucuses.

One additional plus that has been seen, vis a vis TIR, is the meaningful improvement in getting tenders out earlier for the upcoming season. This has been a point of advocacy for the NSRBA, since its inception, and good progress has been made for 2013. We do follow a two pronged approach with TIR i.e. while we oppose the internal road building activity we strive for a good working relationship on regular tendered contracts. To that end we will have something in the area of twenty scheduled meetings of a joint nature.

We continue to participate and benefit from our membership in the Atlantic Road Building Association. We are beginning to do something similar on a more national basis as well.

Along the same lines we continue to believe in and promote working closely with other appropriate industry organizations and representatives such as CANS, ACA, TANS and MANS.

Advocacy for our membership has become a growing part of what we do, whether it be with other industry groups such as CFIB, CRFA, on topics like First Contract Arbitration or making certain our input is part of Government decision making on Labour, Environmental or Natural Resource issues as examples.

We created our first formal strategic plan in 2009. As Andrew has noted in his report we are looking to replicate that process later this year as the vast majority of that plan has been completed. We look forward to focusing on further success for the NSRBA.



Hopefully we will eventually see a significant number of kms tendered every year, which would promote the building of a substantial, competitive, private industry, chip seal sector

NSRBA Charitable Events

Every year the members of the association show their support by donating significant funds to many different charitable groups, either directly within their own communities or under the NSRBA umbrella, through events such as the golf tournament and the silent auction at the AGM.

At the NSRBA's annual general meeting in January 2008, the association put on a formal evening and held a live auction with the proceeds going to the Children's Wish Foundation of Canada. The event raised over \$80,000. The donation is one of the largest that the charity has ever received form a third-party event.

Since 2008, the NSRBA AGMs auctions have continued to raise impressive sums of money for charitable donations. In 2009, \$8,000 was donated to the Truro STAR program which provides much needed support to the special needs children in our community. In 2010, the AGM charity auction raised \$15,370 Sackville Bedford The Developmental Centre. centre offers programs for children with additional needs. In 2011, \$14,700 was raised for the Laing House Association. The 2012 AGM raised \$24,651 which was donated to the Tearmann House. In 2013, approx \$22,000 has been raised which will be donated to the Canadian Association of Community Living.

In addition to donations made from funds raised at our AGM, the NSRBA has also supported the Turkey Club. The Turkey Club assists needy families in the Halifax Regional Municipality during the Christmas Season through the program. Since 2007, as the result of our members' support of our annual golf event, the NSRBA has also donated \$22,800 to the Turkey Club.

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2012 NSRBA Charity Donations

The Tearmann House was the charity for the 2012 AGM silent auction. A whopping \$24,651 was raised for this great organization.

The name 'Tearmann' comes from a Gaelic word meaning 'refuge'. While members of the Tearmann Society engage in various activities in support of the victims of family violence, the most important role of Tearmann House is to be a safe place for abused women and their children.

Tearmann House offers shelter to women in physically, emotionally, and/or sexually abusive relationships; food, shelter, and basic personal needs for women and their children.

More recently, on July 12, 2012 the NSRBA held its ninth annual golf tournament at the Truro Golf Club. Each year the event attracts more than 144 players and raises funds for the Turkey Club Society.

This year's tournament raised \$4,500. The cheque was presented to Turkey Club Chairman Mel Boulitier. His sincere thanks for the donation was extended to us in December.

The NSRBA takes great pride in supporting charitable initiatives. We are able to make these donations because of the great support and generosity of our members. Thanks so much to each one of you.



NSRBA 2012 Turkey Club Donation - Thanks to all our sponsors!!

The NSRBA is a proud sponsor of the Turkey Club which is a volunteer group dedicated to raising funds so that less fortunate families are able to enjoy a Christmas Dinner and a brighter holiday season. For more information on this organization please visit www.turkeyclub.org



(LEFT TO RIGHT: Past President of the NSRBA & chief organizer of the annual golf and curling events Ron Legere, Chair of the Turkey Club Mel Boulitier and 2012 NSRBA President Donald Chisholm.)



The Tearmann House was the charity selected for the 2012 AGM silent auction donation (\$24,651).

TAPA Cat Rescue Society (\$300)
www.petfinder.com/shelters/NS32.htmlDonation

(LEFT TO RIGHT: Angela Miller and Ron Legere, NSRBA Past President.)

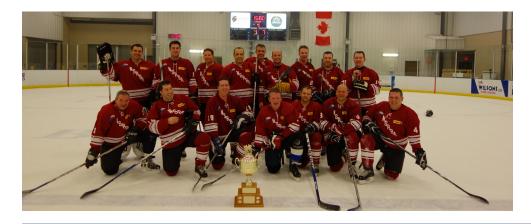


NSRBA

2012 NSRBA Events

NSRBA Hockey Challenge 2013

Winner of the 9th Annual NSRBA Hockey Challenge 2013: The Atlantic Cats



Held at CFB Halifax Curling Club

NSRBA Curling Bonspiel 2013



61st Annual NSRBA Curling Bonspiel 2013 Winners: (LEFT то RIGHT)
Phil Sullivan, Neill Ritchie and Albert Gibson. George Coupar (absent.)

Held at the Truro Golf Club, thanks to all our sponsors for their generous donations to the

2012 NSRBA Golf Tournament



2011 Golf Tournament Winners: (LEFT TO RIGHT)

Andrew Jeans Rylan MacDow Matt Brunt Steve Peters

NSRBA WEBSITE www.nsrba.ca



The website is proving to be a valuable tool as the association moves progressively forward.

The association decided some time ago that a new website would be an important tool to increase our public profile, send a clearer message about who the NSRBA is, and to better support our members in the efficient and accurate transfer of information.

The association is utilizing this crucial tool now to advise its members of upcoming events, allowing them the ability to pay online for events and membership registrations electronically, and the ability to view recent tender postings. The site also hosts a useful and up to date membership listing with information on all of our 163 member companies.

The site will continue to evolve and develop over time as the association determines what other functions the membership would like to see added or expanded.

Please be sure to check your own member profile to confirm that the information listed is up to date and accurate.

NSRBA also encourages you to continue to update your corporate information. Be sure to check the site out at www.NSRBA.ca

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NSRBA

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2013 NSRBA Board of Directors and Committee Chairpersons

POSITION/COMMITTEE	NAME	COMPANY	PHONE
President/Nominations	Andrew Lake	Will-Kare Paving and Contracting	w: (902) 895-4069 c: (902) 890-3205
Vice President/Nominations	Greg MacDonald	Alva Construction Ltd.	w: (902) 863-6445 c: (902) 870-2102
Immediate Past President/Nominations	Donald Chisholm	Nova Construction Co. Ltd.	w: (902) 863-4004 c: (902) 867-7470
Executive Director	Grant Feltmate	Feltmate Consulting Services Ltd.	c: (902) 499-7278
Contracts & Specifications	Mark Underhill	Dexter Construction Co. Ltd.	w: (902) 835-3381
Safety	Pam Sullivan	Basin Contracting Ltd.	w: (902) 883-2235
Industry Liaison	Bob Bernier	Eastern Fence Erectors	w: (902) 468-2455
Environment	Stephen Weeks	S.W. Weeks Construction Ltd.	w: (902) 755-3777
TANS/Rental Rates	Brian England	England Paving & Contracting Ltd.	w: (902) 863-3231
Membership	Chris Meunier	Arrow Construction Products Ltd.	w: (902) 468-1551
Newsletter & Herald Insert	Philip Sullivan	AMEC Environment & Infrastructure	w: (902) 468-2848 c: (902) 225-0724
Workforce Development	Calvin Flight	Industrial Cold Milling	w: (506) 867-0482 c: (506) 878-1694
CCA/CICC	John Felmming	Ocean Contractors Ltd.	w: (902) 435-1291 c: (902) 223-4008



BACK ROW- LEFT TO RIGHT!

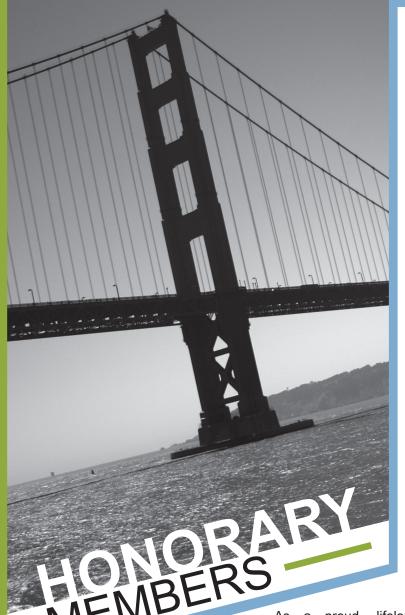
Director Bob Bernier,
Director Brian England,
Director Pam Sullivan,
Associate Director Chris Meunier,
and CCA/CCIC John Flemming.

MIDDLE ROW- LEFT TO RIGHT:

Director Stephen Weeks, President Andrew Lake, Office Manager Carol Ingraham, Vice President Greg MacDonald and Associate Director Phil Sullivan.

FRONT ROW- LEFT TO RIGHT!

Director Mark Underhill, Immediate Past President Donald Chisholm, Executive Director Grant Feltmate and Director Calvin Flight.



Allister ac Donald

nvolved in heavy construction from his youth, Honorary Member Allister MacDonald possesses a passion for a challenge that still resonates today. Whether involved in building bridges, marine structures or roadways, he retains a keen eye for efficiencies and often questions whether there is a better way of doing things.

As Co-Owner of Alva Construction Limited with sons A.G. and Allan, Allister MacDonald successfully transferred the long-time family owned and operated construction company to its third generation. He often reminisces about his first job for his father at the age of 12 working as a wasterboy. He would carry the water in a pail with a common dipper to the men doing the work.

As a proud, lifelong road builder, Allister was successful in bidding, securing and building many of the roads and bridges throughout Nova Scotia.

He speaks fondly of his involvement with challenging projects along the Cabot Trail and Highway 104 twinning to name a few with many of the structures along the way being on the leading edge of technology and design.

Always up for a challenge, he would continuously be looking for ways to stay ahead of the competition. Whether that was through diversification of the company or just some good 'ole fashion know-how, he was always aware of what others were doing without obsessing over them.

Road building has taken Allister across Nova Scotia, where he was able to work with many capable Transportation Engineers along the way. Throughout the years, many times, Allister imparted his knowledge on many unsuspecting individuals, a feat well known to his acquaintances. His rural ties are deep within Antigonish County; however there are many communities from Yarmouth to the Cape Breton Highlands that he still visits on occasion while scoping out a job. He can stop by the local coffee shop for a cup of coffee and recognize someone he knows. He looks forward to conversations with past acquaintances, yet always has time for new associations.

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HONORARY MEMBERS

hisholm



St. Francis Xavier University he is known as 'doctor,' after receiving an Honorary Doctor of Laws degree in 2011, but among local Antigonish residents and throughout the Atlantic highway construction industry, they call him John Nova.' The nickname is one of those things that Antigonishers use to identify people with the same name. Similar names are common in pockets of the province. "I think there are 11 John Chisholms and two or three John Ws, so you wouldn't have a hope in hell of finding out who you are calling," says the 66-year-old John W. (Nova) Chisholm, with a laugh. "I get calls at the house and generally they get the wrong one."

For close to a half century, John Nova has built and grown Nova Construction Company Ltd. which has become synonymous

with road construction in Nova Scotia. The gravel was in his blood, one might say, at an early age. He started kicking around construction sites with his father (Chisholm Construction) when he was 12 and at 17 bought his first used bulldozer.

"In the summer I started building driveways, digging basements, lawns, whatever I could pick up and when I went back to school I worked after school and weekends," he said. His venture began to cut into his formal education and he remembers missing classes and "dodging teachers. I just kept working and of course teachers were hounding me."

John Nova continued to work his little dozer and landed a job digging the foundation for the Angus L. Macdonald Library at St. F.X. "That's what you would consider a big job at that time," he says. Today the company has much more than one little used dozer and in peak season employees over 250 people.

Nova Construction has been involved in many major projects. Hundreds of miles of highway paving and highway construction in Newfoundland, dams at Wreck Cove in Cape Breton, a major part of the highway over Cobequid Pass, and the aggregate production at Porcupine Mountain near the Canso Causeway at Auld's Cove.

Between working on major construction projects, running the day-today operation and generously giving back to the community through his philanthropic manner, John Nova still had time to dabble in other things. He has two surface coal mines under the umbrella of Pioneer Coal Limited, one in Point Aconi, Cape Breton and the other in Stellarton, and his love for car racing saw him build Riverside Speedway just outside Antigonish in James River.

In 1986, John Nova was president of the Nova Scotia Road Builders Association, a position his son Donald held last year. "It is an association that has a significant role to play," he says. "It deals with government on behalf of its members and works for the betterment of the whole association. What I have noticed is they (the association) don't run with an issue of one particular member. It has to benefit the whole association. It is not a lobby for an individual company."

John Nova is now chairman of the company and he stays active in its business. "Working is my hobby," he states. "So there are no immediate plans for retirement. When people ask me that, whether it is my friends or people I don't even know, I say look, if you see a rock on top of me and it is there for more than a day, you know I'm done," he says with another hearty laugh. It's a laugh his friends and people he doesn't even know will hear for a long time to come.



NSRBA, in partnership with Gateway Insurance is pleased to offer all employees and family members a group program with savings of up to **20%** on home and auto insurance premiums.

As an added bonus, Premiere Mortgage is also offering preferred mortgage pricing with savings up to **\$2000** when buying a new home, or up to **\$500** savings when simply renewing an existing mortgage through their Dartmouth branch.

SOME OF THE HOME & AUTO PROGRAM FEATURES INCLUDE:

- An online quoting option via a secure website followed up with personal review by our staff.
- 24/7 emergency claims support.
- No interest or service fees with monthly payment plans.
- NSRBA retirees and member dependents residing in the same household are also eligible for the program.

NSRBA member companies now have the opportunity to offer substantial savings to each and every one of their employees, managers and fellow owners at absolutely ZERO cost to the company and no additional administration. We have designed brochures that will fit directly in with a pay stub that can be distributed to employees.

To get your supply of free program brochures, please contact Gateway Insurance

(902) 431 - 9300 info@gatewayinsurance.ca



Just another example of how the NSRBA is working for YOU, our member.

DISTRICT DIRECTORS

Central District Director 424-5328

Central District Secretary 424-5151

Eastern District Director 563-2250

Eastern District Secretary 563-2244

Northern District Director 893-5781

Northern District Secretary 893-5793

Western District Director 541-5670

Western District Secretary 543-0808

CONSTRUCTION MANAGERS

Prov. Construction Manager 424-4409

Central District Construction Manager 424-2218

Eastern District Construction Manager 625-4058

Northern District Construction Manager, 893-5784

Northern District Construction Manager Federal Projects 755-7250

Western District Construction Manager 543-0519

WESTERN HIGHWAY ENGINEERING

Project Engineer (const) 825-4151

Project Engineer (const) 538-4199

FREMY KELLAND

Project Engineer (const) 542-6344

Project Engineer (const) 543-7376

Project Engineer (const) 541-5603

Project Engineer (const) 742-0587

Western District Bridge Engineer 527-5448

CENTRAL HIGHWAY ENGINEERING

Project Engineer (const) 835-3935

Project Engineer (const) 424-5591

Project Engineer (const) 827-5388

Project Engineer 883-3535

Project Engineer (const) 798-6888

Project Engineer (const) 835-3924

Project Engineer (const) 424-0054

Central Highway District Bridge Engineer

NORTHERN HIGHWAY ENGINEERING

Project Engineer (const) 447-3160

Project Engineer (const) 667-0366

Project Engineer (const) 896-7085

Progject Engineer (const)

DAVE MACLEAN

Project Engineer (const) 752-7907

Project Engineer (const) 667-8014

Project Engineer (const) 752-7913

Project Engineer (const) 893-5785

Project Engineer (const) 755-8532

Northern District Bridge Engineer

EASTERN HIGHWAY ENGINEERING

Project Engineer (const) 863-7527

CHASTA BOUDREAU

Project Engineer (const) 625-4025

Project Engineer (const) 533-2771

Project Engineer (const) 863-7387

Project Engineer (const) 563-2518

Project Engineer (const) 863-7378

Project Engineer (const)

Project Engineer 674-2146

Project Engineer (const) 563-2247

Project Engineer (const) 794-5120

Eastern Highway District Bridge Engineer 625-4390

AREA MANAGERS

Central District Area Manager - Halifax East 424-2039

Central District Area Manager - Hants Co 798-2369

Central District Area Manager - Halifax Suburban 424-2178

Eastern District Area Manager - Richmond Inverness S Co 755-7077 625-4052

Eastern District Area Manager - Antigonish/Guysborough Co

Eastern District Area Manager - Cape Breton Co 563-2255

Eastern District Area Manager - Victoria/Inverness N Co 295-2700

Northern District Area Manager - Pictou Co 755-7060

Northern District Area Manager - Colchester Co 893-5780

Northern District Area Manager - Cumberland Co 667-2972

Western District Area Manager - Lunenburg/Queens Co

Western District Area Manager - Annapolis/Digby Co 825-4827

Western District Area Manager - Shelburne/Yarmouth Co 742-2416

Western District Area Manager - Kings Co

MINISTER'S OFFICE

HON. MAURICE SMITH

Minister 424-7705

TINAYE MANYIMO (TK)

Executive Assistant 424-4471

DEPUTY MINISTER & EXECUTIVE

PAUL LEFLECHE

Deputy Minister 424-4036

BRUCE FITZNER

Chief Engineer Highway Programs 424-4059

KEVIN CAINES

Executive Director Highway Engineering and Construction 424-5687

CHARLES MACDONALD

Executive Director Maintenance and Operations 424-7261

JOHN O'CONNOR

Executive Director Public Works 424-2756

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Director, Communications and Public Works 424-8978

STEVE SMITH

Communications Officer 424-1750

ANNE BEDARI

Director, Human Resources 424-0944

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MICHAEL BALSON

Manager, Traffic Engineering and Road Safety 424-0070

RYAN SWINEMAR

A/Manager, Structural Engineering Services 424-2041

KRISE JONES

Co-ordinator, Road Safety Advisory Committee 424-8030

KEITH PURDY

Manager, Highway Construction Services 860-5600

BRIAN WARD

Director, Highway Engineering Services 424-3541

TOM GOUTHRO

Director, Engineering, Design and Construction 424-2950

GENERAL

TERRY MILL

Manager, Research and Analysis 424-6678

BERNARD SWAI

Policy Advisor 424-6725

STEVE NEWSOI

Policy Advisor 424-6728

CHARLES MACKENZI

Policy Advisor 424-6727

BRENT PER

Director, Financial Services 424-5597

TERRY MACMICHAEL

Manager, Account Services 424-2306

RAYMOND BEATON

A/Director, Vehicle Compliance 424-3602

GEORGE COOPER

Director, Information Technology 424-2822

NATALIE AISTHORPE

Director, Motor Carrier 424-2821

KIMBERLY COOKE

Manager, Building Services 424-6652

BRIAN GALLIVAN

Executive Director, Policy and Planning 424-2907

ROBERT WOER

Manager, Occupational Health and Safety 424-8284

DON SUTHERLAND

Director, Real Property Services 424-6038

NEIL WHYT

Director, Building Services 424-2883

WARREN ZWICKER

Manager, Capital Program Planning and Development 424-7772

TODD BROW

Director, Public Safety and Field Communications 424-7678

BRUCE LANGILLE

Manager, Risk Management and Claims 424-2930

KEVIN MITCHELL

Director, Operation Services 424-5582

DANIELLE LEOPOLD

Director, Fleet Management 861-1911

VACANT

Executive Director, Financial Services 424-3893



For a complete members listing, please visit us at: www.nsrba.ca and click on the Member Directory link.

NEW ASSOCIATE MEMBERS 2012-2013

Gateway Insurance Brokers



Say it with Stitches



Lepage Equipment & Parts Ltd. Pura Vida Financial Services IronPlanet East Coast Capital Inc. Atlantic Canada One Call McLeod Safety Services Ltd. exp Acklands - Grainger

NEW ORDINARY MEMBERS 2012-2013

Brycon Construction Limited